

Consolidated Financial Statements of

**THE ST. LAWRENCE COLLEGE OF
APPLIED ARTS AND TECHNOLOGY**

Year ended March 31, 2019

THE ST. LAWRENCE COLLEGE OF APPLIED ARTS AND TECHNOLOGY

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Year ended March 31, 2019

Statement/Schedule Number

Independent Auditors' Report

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MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL REPORTING

The consolidated financial statements of the St. Lawrence College of Applied Arts and Technology (the "College") are the responsibility of management and have been approved by the Board of Governors (the "Board").

The consolidated financial statements have been prepared by management in accordance with Canadian public sector accounting standards for government not-for-profit organizations, including the 4200 series of standards, as issued by the Public Sector Accounting Board. When alternative accounting methods exist, management has chosen those it deems most appropriate in the circumstances. Consolidated financial statements are not precise since they include certain amounts based on estimates and judgments. Management has determined such amounts on a reasonable basis in order to ensure that the consolidated financial statements are presented fairly, in all material respects.

The College maintains systems of internal accounting and administrative controls of high quality, consistent with reasonable cost. Such systems are designed to provide reasonable assurance that the financial information is relevant, reliable and accurate and that the College's assets are appropriately accounted for and adequately safeguarded.

The College's insurance liabilities have been reviewed by management in consultation with its broker. There are no material liabilities in either fact or contingency as at the date of this report.

The Board is responsible for ensuring that management fulfills its responsibilities for financial reporting and is ultimately responsible for reviewing and approving the consolidated financial statements. The Board carries out this responsibility principally through its Audit Committee.

The Audit Committee is appointed by the Board and meets regularly with management, as well as the external auditors, to discuss internal controls over the financial reporting process, auditing matters and financial reporting issues, to satisfy itself that each party is properly discharging its responsibilities, and to review the consolidated financial statements and the external auditor's report. The Audit Committee reports its findings to the Board for consideration when approving the consolidated financial statements. The Audit Committee also considers, for review and approval by the Board, the engagement or re-appointment of the external auditors.

The consolidated financial statements have been audited by KPMG LLP, the external auditors, in accordance with Canadian generally accepted auditing standards, on behalf of the Board. KPMG LLP has full and free access to the Audit Committee.



Glenn Vollebregt, President & CEO



Patricia Kerth, Sr. Vice-President, Corporate Services & CFO

June 11, 2019



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INDEPENDENT AUDITORS' REPORT

To the Board of Governors of St. Lawrence College of Applied Arts and Technology

Opinion

We have audited the consolidated financial statements of the St. Lawrence College of Applied Arts and Technology ("the College"), which comprise:

- the consolidated statement of financial position as at March 31, 2019
- the consolidated statement of operations for the year then ended
- the consolidated statement of changes in net assets for the year then ended
- the consolidated statement of cash flows for the year then ended
- the consolidated statement of rereasurement gains and losses for the year then ended
- and notes to the consolidated financial statements, including a summary of significant accounting policies (Hereinafter referred to as the "consolidated financial statements").

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the financial position of the College as at March 31, 2019, and its results of operations, its changes in net assets, its cash flows and rereasurement gains and losses for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the **Auditors' Responsibilities for the Audit of the consolidated financial statements** section of our auditors' report.

We are independent of the College in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada and we have fulfilled our other responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Matter – Comparative Information

The consolidated financial statements for the year ended March 31, 2018 were audited by another auditor who expressed an unmodified opinion on those consolidated financial statements on June 12, 2018.



Other Information

Management is responsible for the other information. Other information comprises the information, other than the consolidated financial statements and the auditors' report thereon, included in the College's annual report.

Our opinion on the consolidated financial statements does not cover the other information and we do not and will not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit and remain alert for indications that the other information appears to be materially misstated.

We obtained the information, other than the consolidated financial statements and the auditors' report thereon, included in the College's annual report as at the date of this auditors' report.

If, based on the work we have performed on this other information, we conclude that there is a material misstatement of this other information, we are required to report that fact in the auditors' report.

We have nothing to report in this regard.

Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the College's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the College or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the College's financial reporting process.

Auditors' Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.



Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.

The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the College's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the College's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the College to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the group of the College to express an opinion on the financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

KPMG LLP

Chartered Professional Accountants, Licensed Public Accountants

Kingston, Canada

June 11, 2019

THE ST. LAWRENCE COLLEGE OF APPLIED ARTS AND TECHNOLOGY

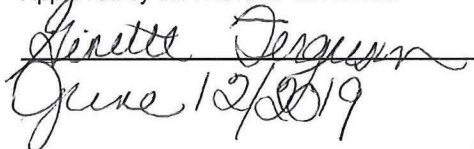
Consolidated Statement of Financial Position
As at March 31, 2019, with comparative figures for 2018

Statement 1

	2019	2018
Assets		
Current assets:		
Cash	\$ 37,551,220	\$ 28,086,689
Investments (note 2)	15,193,474	14,456,876
Grants and accounts receivable (note 16(a))	7,623,376	12,743,061
Prepaid expenses	1,841,309	2,091,711
	<u>62,209,379</u>	<u>57,378,337</u>
Long-term receivables (note 3)	6,594,092	2,359,933
Long-term investments (note 2)	11,509,294	10,887,611
Capital assets (note 4)	105,488,172	88,312,591
	<u>\$ 185,800,937</u>	<u>\$ 158,938,472</u>
Liabilities and Net Assets		
Current liabilities:		
Accounts payable and accrued liabilities	\$ 20,645,915	\$ 19,364,155
Deferred revenue (note 5)	19,947,489	17,437,892
Trust funds for student enhancement fees (note 6)	301,134	193,932
Current portion of long-term debt (note 8)	1,919,106	1,452,731
	<u>42,813,644</u>	<u>38,448,710</u>
Bankers' acceptance loans due on demand (note 8)	5,741,774	6,672,298
	<u>48,555,418</u>	<u>45,121,008</u>
Employee future benefits (note 7(b))	718,000	648,000
Sick leave benefit entitlement (note 7(c))	2,435,000	2,460,000
Long-term debt (note 8)	13,116,729	9,770,730
Interest rate swaps (note 8(d))	3,043,803	3,118,435
Deferred capital contributions (note 9)	58,528,204	51,807,991
Total liabilities	<u>126,397,154</u>	<u>112,926,164</u>
Net assets:		
Invested in capital assets (note 10)	27,186,367	21,735,005
Restricted for endowments (note 11)	10,616,116	10,499,851
Internally restricted (note 12)	4,846,948	4,299,030
Unrestricted (note 13)	13,481,438	6,242,954
	<u>56,130,869</u>	<u>42,776,840</u>
Accumulated remeasurement gains	3,272,914	3,235,468
Total net assets	<u>59,403,783</u>	<u>46,012,308</u>
Commitments (note 14)		
Contingent liabilities (note 15)		
	<u>\$ 185,800,937</u>	<u>\$ 158,938,472</u>

See accompanying notes to consolidated financial statements.

Approved by the Board of Governors:

 Chair
June 12/2019

 President

THE ST. LAWRENCE COLLEGE OF APPLIED ARTS AND TECHNOLOGY

Consolidated Statement of Operations

Statement 2

Year ended March 31, 2019, with comparative figures for 2018

	2019	2018
Revenue:		
Grants and reimbursements (schedule 1)	\$ 56,369,239	\$ 55,806,266
Tuition and related fees	65,578,826	52,869,573
Ancillary (schedule 1)	7,851,193	6,727,426
Other	2,659,865	3,208,320
Amortization of deferred capital contributions (note 9)	5,559,191	5,231,176
Realized gain (loss) on sale of investments	94,703	(375,411)
Realized gain on sale of long-term investments	-	182
Donations	454,046	511,781
Interest	1,417,731	810,005
Total revenue	139,984,794	124,789,318
Expenses:		
Salaries, wages and benefits (schedule 2)	79,123,918	69,785,408
Non-payroll (schedule 3)	37,720,534	34,645,310
Amortization of capital assets	9,759,293	8,947,466
Employee future benefits expense (recovery) (note 7(b))	70,000	(65,000)
Sick leave benefit recovery (note 7(c))	(25,000)	(39,000)
Other non-pension benefits expense (recovery)	98,285	(91,944)
Total expenses	126,747,030	113,182,240
Excess of revenue over expenses	\$ 13,237,764	\$ 11,607,078

See accompanying notes to consolidated financial statements.

THE ST. LAWRENCE COLLEGE OF APPLIED ARTS AND TECHNOLOGY

Consolidated Statement of Changes in Net Assets
Year ended March 31, 2019, with comparative figures for 2018

Statement 3

	Invested in capital assets	Restricted for endowments	Internally restricted	Unrestricted	Total
Balance, April 1, 2018	\$ 21,735,005	\$ 10,499,851	\$ 4,299,030	\$ 6,242,954	\$ 42,776,840
Excess (deficiency) of revenue over expenses (note 10)	(4,200,102)	-	-	17,437,866	13,237,764
Net change in investment in capital assets (note 10)	9,651,464	-	-	(9,651,464)	-
Transfer between funds (note 12)	-	-	547,918	(547,918)	-
Endowment contributions	-	116,265	-	-	116,265
Balance, March 31, 2019	\$ 27,186,367	\$ 10,616,116	\$ 4,846,948	\$ 13,481,438	\$ 56,130,869

	Invested in capital assets	Restricted for endowments	Internally restricted	Unrestricted	Total
Balance, April 1, 2017	\$ 18,465,195	\$ 9,814,466	\$ 3,926,937	\$ (1,722,221)	\$ 30,484,377
Excess (deficiency) of revenue over expenses (note 10)	(3,716,290)	-	-	15,323,368	11,607,078
Net change in investment in capital assets (note 10)	6,986,100	-	-	(6,986,100)	-
Transfer between funds (note 12)	-	-	372,093	(372,093)	-
Endowment contributions	-	685,385	-	-	685,385
Balance, March 31, 2018	\$ 21,735,005	\$ 10,499,851	\$ 4,299,030	\$ 6,242,954	\$ 42,776,840

See accompanying notes to consolidated financial statements.

THE ST. LAWRENCE COLLEGE OF APPLIED ARTS AND TECHNOLOGY

Consolidated Statement of Cash Flows
Year ended March 31, 2019, with comparative figures for 2018

Statement 4

	2019	2018
Cash provided by (used in):		
Operating activities:		
Excess of revenue over expenses	\$ 13,237,764	\$ 11,607,078
Items not involving cash:		
Amortization of deferred capital contributions	(5,559,191)	(5,231,176)
Amortization of capital assets	9,759,293	8,947,466
(Gain) loss on sale of investments	(94,703)	375,229
Gain on disposal of capital assets	(606)	(73,516)
Changes in non-cash operating working capital:		
Decrease (increase) in grants and accounts receivable	5,119,685	(5,548,080)
Decrease (increase) in prepaid expenses	250,402	(93,150)
Increase in accounts payable and accrued liabilities	1,281,760	5,513,850
Increase in deferred revenue	2,509,597	2,658,221
Accrual for employee future benefits	45,000	(104,000)
	<u>26,549,001</u>	<u>18,051,922</u>
Capital activities:		
Purchase of capital assets	(26,934,874)	(23,544,974)
Receipt of deferred capital contributions	12,279,404	17,975,230
Proceeds on sale of capital assets	606	92,776
	<u>(14,654,864)</u>	<u>(5,476,968)</u>
Financing activities:		
Endowment contributions	116,265	685,385
Increase (decrease) in trust funds for student enhancement fees	107,202	(169,914)
Proceeds from new long-term debt	4,334,581	-
Principal payments on long-term debt and bankers' acceptance loans	(1,452,731)	(1,370,221)
	<u>3,105,317</u>	<u>(854,750)</u>
Investing activities:		
Increase in long-term receivables	(4,234,159)	(2,359,933)
Increase in investments, net of remeasurement gains	(1,300,764)	(362,136)
	<u>(5,534,923)</u>	<u>(2,722,069)</u>
Increase in cash	9,464,531	8,998,135
Cash, beginning of year	28,086,689	19,088,554
Cash, end of year	<u>\$ 37,551,220</u>	<u>\$ 28,086,689</u>

See accompanying notes to consolidated financial statements.

THE ST. LAWRENCE COLLEGE OF APPLIED ARTS AND TECHNOLOGY

Consolidated Statement of Remeasurement Gains and Losses
Year ended March 31, 2019, with comparative figures for 2018

Statement 5

	2019	2018
Accumulated remeasurement gains, beginning of year	\$ 3,235,468	\$ 1,531,570
Unrealized gains (losses) attributable to:		
Investments designated at fair value	57,517	(85,949)
Derivatives – interest rate swaps (note 8(d))	74,632	1,414,436
	132,149	1,328,487
Realized (gains) losses reclassified to the statement of operations:		
Disposition of investments	(94,703)	375,411
Net remeasurement gains for the year	37,446	1,703,898
Accumulated remeasurement gains, end of year	\$ 3,272,914	\$ 3,235,468

See accompanying notes to consolidated financial statements.

THE ST. LAWRENCE COLLEGE OF APPLIED ARTS AND TECHNOLOGY

Consolidated Notes to Financial Statements
Year ended March 31, 2019

The St. Lawrence College of Applied Arts and Technology (the “College”) was established as a community college in 1967 and operates under the authority of the Province of Ontario. The College offers full-time, post-secondary programs and part-time courses and certificate programs at campuses located in Kingston, Brockville and Cornwall. The College is a registered charity and is exempt from income taxes, provided certain requirements of the Income Tax Act are met.

The St. Lawrence College Foundation (the “Foundation”) is incorporated without share capital under the Ontario Corporations Act. The Foundation operates under a memorandum of understanding with the College’s Board of Governors. Accordingly, the results and operations of the Foundation are included in the College’s consolidated financial statements. The objectives of the Foundation are to solicit, receive, manage and distribute money and other funds to support the educational services provided by the College and its affiliated institutions.

1. Significant accounting policies:

(a) Basis of presentation:

These consolidated financial statements have been prepared by management in accordance with Canadian Public Sector Accounting Standards, including the 4200 standards for government not-for-profit organizations. These consolidated financial statements reflect the assets, liabilities, revenues and expenses of the College and its subsidiary, The St. Lawrence College Foundation. All significant intercompany balances and transactions have been eliminated upon consolidation.

(b) Revenue recognition:

The College follows the deferral method of accounting for contributions, which includes government grants and reimbursements and donations.

The College is funded primarily by the Province of Ontario in accordance with funding arrangements established by the Ministry of Training, Colleges & University (“MTCU”). Grants are recorded as revenue in the period to which they relate. Grants earned but not received by the end of the fiscal year are accrued. Where a portion of a grant received relates to a future year, that portion is deferred and recognized in the year to which it relates.

Tuition and related fees are recorded as revenue based on the academic period of the related courses. Fees are recognized as income based on the proportion of the academic period that occurs within the fiscal year of the College. Fees received for courses that commence after the end of the fiscal year of the College are recorded as deferred revenue.

Revenues from contract educational services, federal training and ancillary operations are recognized when the related products are delivered or services are provided by the College.

THE ST. LAWRENCE COLLEGE OF APPLIED ARTS AND TECHNOLOGY

Consolidated Notes to Financial Statements
Year ended March 31, 2019

1. Significant accounting policies (continued):

(b) Revenue recognition (continued):

Unrestricted contributions are recognized as revenue when received or receivable, to the extent that the amount to be received can be reasonably estimated and collection is reasonably assured.

Externally restricted contributions other than endowment contributions are recognized as revenue in the year in which the related expenses are recognized. Contributions restricted for the purchase of capital assets are deferred and amortized as revenue on a straight-line basis over the useful life of the related capital assets.

Endowment contributions are recognized as direct increases in endowment net assets.

Restricted investment income is recognized as revenue in the year in which the related expenses are recognized. Unrestricted investment income is recognized as revenue when earned.

Donations of assets are recorded at fair value when a fair value can be reasonably estimated. Pledges receivable are not recorded as an asset in the accompanying consolidated financial statements.

(c) Capital assets:

Purchased capital assets are recorded at cost. Contributed capital assets are recorded at fair value at the date of contribution. Repairs and maintenance costs are charged to expense. Betterments that extend the estimated life of an asset are capitalized. When a capital asset no longer contributes to the College's ability to provide services or the value of future economic benefits associated with the capital asset is less than its net book value, the carrying value of the capital asset is reduced to reflect the decline in the asset's value. Any unamortized deferred capital contribution amount related to the capital asset is recognized in revenue in the Consolidated Statement of Operations, provided that all restrictions have been complied with.

Construction in progress costs are capitalized as incurred and represent the cost of capital assets currently under construction. Amortization is not recognized until construction is complete and the assets are ready for productive use.

Capital assets are amortized on a straight-line basis over their estimated useful lives as follows:

Buildings	10, 20 and 40 years
Site improvements and parking	10 years
Equipment	2 to 10 years

THE ST. LAWRENCE COLLEGE OF APPLIED ARTS AND TECHNOLOGY

Consolidated Notes to Financial Statements
Year ended March 31, 2019

1. Significant accounting policies (continued):

(d) Employee future benefits and sick leave benefit entitlement:

The College is a member of the Colleges of Applied Arts and Technology (“CAAT”) Pension Plan, which is a multi-employer, defined benefit plan. The College also provides defined retirement and post-employment benefits and compensated absences to certain employee groups. These benefits include pension, health and dental and non-vesting sick leave. The actuarial determination of the accrued benefit obligations for pensions and other retirement benefits uses the projected benefit method prorated on service. The most recent actuarial valuation of the benefit plans for funding purposes was as of January 1, 2017, and the next required valuation will be as of January 1, 2020.

The College has adopted the following policies with respect to accounting for these employee benefits:

- (i) The costs of post-employment future benefits are actuarially determined using management’s best estimate of health care costs, disability recovery rates and discount rates. Adjustments to these costs arising from changes in estimates and experience gains and losses are amortized to income over the estimated average remaining service life of the employee groups on a straight-line basis.
- (ii) The costs of the multi-employer defined benefit pension plan are the College’s contributions due to the plan in the period.
- (iii) The cost of non-vesting sick leave benefits are actuarially determined using management’s best estimate of salary escalation, employees’ use of entitlement and discount rates. Adjustments to these costs arising from changes in actuarial assumption and/or experience are recognized over the estimated average remaining service life of the employees.
- (iv) The discount rate used in the determination of the above-mentioned liabilities is equal to the College’s internal rate of borrowing.

THE ST. LAWRENCE COLLEGE OF APPLIED ARTS AND TECHNOLOGY

Consolidated Notes to Financial Statements
Year ended March 31, 2019

1. Significant accounting policies (continued):

(e) Financial instruments:

The College classifies its financial instruments as either fair value or amortized cost. The College's accounting policy for each category is as follows:

Fair Value

This category includes derivatives, equity instruments and mutual funds quoted in an active market. The College has designated its fixed income portfolio that would otherwise be classified into the amortized cost category as fair value as the College manages and reports performance of it on a fair value basis.

Financial instruments classified as fair value are initially recognized at cost and subsequently carried at fair value. Unrealized changes in fair value are recognized in the Consolidated Statement of Remeasurement Gains and Losses until they are realized, when they are transferred to the Consolidated Statement of Operations. Changes in fair value on restricted investments are recognized as deferred revenue until the restriction on its use is realized, at which time the balance is transferred to the Consolidated Statement of Operations.

Transaction costs related to financial instruments classified as fair value are expensed as incurred.

Where a decline in fair value is determined to be other than temporary, the amount of the loss is removed from accumulated remeasurement gains and losses and recognized in the Consolidated Statement of Operations. On sale, the amount held in accumulated remeasurement gains and losses associated with that instrument is removed and recognized in the Consolidated Statement of Operations.

Amortized cost

This category includes accounts receivable, long-term receivables, accounts payable and accrued liabilities, bankers' acceptance loans and long-term debt.

Financial instruments classified as amortized cost are initially recognized at cost and subsequently carried at amortized cost using the effective interest rate method, less any impairment losses on financial assets, except for contributions, which are initially recognized at fair value.

Transaction costs related to financial instruments classified as amortized cost are added to the carrying value of the instrument.

Write-downs on financial assets classified as amortized cost are recognized when the amount of a loss is known with sufficient precision, and there is no realistic prospect of recovery. Financial assets are then written down to net recoverable value with the write-down being recognized in the Consolidated Statement of Operations.

THE ST. LAWRENCE COLLEGE OF APPLIED ARTS AND TECHNOLOGY

Consolidated Notes to Financial Statements
Year ended March 31, 2019

1. Significant accounting policies (continued):

(f) Management estimates:

The preparation of financial statements in conformity with Canadian Public Sector Accounting Standards, including the 4200 standards for government not-for-profit organizations, requires management to make estimates and assumptions that affect the reported amount of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenses during the period. Actual results could differ from these estimates. Areas of key estimation include determination of fair value for investments and interest rate swaps, allowance for doubtful accounts, amortization of capital assets and deferred capital contributions and actuarial estimation of employee future benefits and sick leave benefit entitlement liabilities.

Financial instruments are classified into value hierarchy levels 1, 2 or 3 for the purposes of describing the basis of inputs used to determine the fair market value of those amounts recorded at fair value as described below:

- Level 1 – Fair value measurements are those derived from unadjusted quoted market prices in active markets for identical assets or liabilities;
- Level 2 – Fair value measurements are those derived from observable or corroborated inputs, other than level 1, such as quoted prices for similar assets or liabilities in inactive markets or market data for substantially the full term of the assets or liabilities; and
- Level 3 – Fair value measurements are those derived from unobservable inputs that are supported by little or no market activity and that are significant to the fair value of the assets and liabilities.

(g) Foreign currency:

Foreign currency transactions are recorded at the exchange rate at the time of the transaction. Assets and liabilities denominated in foreign currencies are recorded at fair value using the exchange rate at the financial statement date. Realized foreign exchange gains and losses are recognized in the Consolidated Statement of Operations.

(h) Student organizations:

These consolidated financial statements do not reflect the assets, liabilities, revenues or expenses of the various student organizations at the College.

THE ST. LAWRENCE COLLEGE OF APPLIED ARTS AND TECHNOLOGY

Consolidated Notes to Financial Statements
Year ended March 31, 2019

2. Investments:

Investments reported under current assets represent excess operating funds that are comprised of the following:

	Level	2019	2018
Cash	1	\$ 4,278	\$ 586,635
Fixed income	2	15,189,196	13,870,241
		\$ 15,193,474	\$ 14,456,876

Long-term investments include \$10,616,116 (2018 - \$10,499,851) of investments externally restricted for endowments as described in note 11 and \$893,178 (2018 - \$387,760) of deferred restricted investment income as described in note 5(c). Long term investments are comprised of the following:

	Level	2019	2018
Cash	1	\$ 14,218	\$ 306,839
Mutual funds	2	8,234,772	4,610,201
Fixed income	2	3,260,304	5,970,571
		\$ 11,509,294	\$ 10,887,611

There were no significant transfers between Level 1 and Level 2 for the year ended March 31, 2019. There were also no transfers into or out of Level 3 during the year.

Fixed income investments have interest rates from 0% to 5.00% (2018 – 0% to 4.25%) and mature between 2019 and 2026 (2018 – 2018 and 2026). The fixed income investments include both variable and fixed rates with a weighted average effective interest rate of 2.70% (2018 – 2.27%).

The maturity profile of fixed income investments held is as follows:

As at March 31, 2019	Within 1 year	1 - 5 years	6 - 10 years	Total
Carrying value	\$ 7,748,062	\$ 9,715,515	\$ 985,923	\$ 18,449,500
Percentage of total	42.0%	52.7%	5.3%	100.0%

As at March 31, 2018	Within 1 year	1 - 5 years	6 - 10 years	Total
Carrying value	\$ 7,741,135	\$ 10,567,910	\$ 1,531,767	\$ 19,840,812
Percentage of total	39.0%	53.3%	7.7%	100.0%

THE ST. LAWRENCE COLLEGE OF APPLIED ARTS AND TECHNOLOGY

Consolidated Notes to Financial Statements
Year ended March 31, 2019

3. Long-term receivables:

Long-term receivables are comprised of the following:

(a) Student levies for Student Life & Innovation Centre:

The student levies receivable represent the students' contribution towards the construction of the Student Life & Innovation Centre on the Kingston Campus. The student levies will be charged to full-time students of the Kingston Campus until April 2032 in accordance with the fee protocol agreements jointly agreed to by the College and its student governments.

	2019	2018
Long-term accounts receivable	\$ 6,674,526	\$ 3,109,933
Less: Current portion included in grants and accounts receivable	(761,000)	(750,000)
	<u>\$ 5,913,526</u>	<u>\$ 2,359,933</u>

(b) Receivable from Kingston Student Association for Student Life & Innovation Centre:

The receivable from the Kingston Student Association represents the outstanding balance of the Kingston Student Association's pledge to contribute approximately \$1,300,000 to partially fund the construction of the Student Life & Innovation Centre on the Kingston Campus. The balance of the pledge is an unsecured, interest-free receivable, due in annual instalments of approximately \$60,000 until March 2032.

	2019	2018
Long-term accounts receivable	\$ 739,566	\$ 36,445
Less: Current portion included in grants and accounts receivable	(59,000)	(36,445)
	<u>\$ 680,566</u>	<u>\$ -</u>

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4. Capital assets:

			2019	2018
	Cost	Accumulated amortization	Net book value	Net book value
Land	\$ 745,393	\$ -	\$ 745,393	\$ 745,393
Buildings	187,852,506	94,123,679	93,728,827	63,278,740
Construction in progress	386,303	-	386,303	14,997,967
Site improvements and parking	6,443,100	5,164,364	1,278,736	1,078,469
Equipment	58,291,956	48,943,043	9,348,913	8,212,022
	\$ 253,719,258	\$ 148,231,086	\$ 105,488,172	\$ 88,312,591

Cost and accumulated amortization at March 31, 2018 amounted to \$226,854,124 and \$138,541,533 respectively.

5. Deferred revenue:

	2019	2018
Student tuition fees	\$ 14,288,139	\$ 11,827,760
Externally restricted donations	1,645,816	1,357,190
Expenses of future periods	4,013,534	4,252,942
	\$ 19,947,489	\$ 17,437,892

(a) Student tuition fees:

Deferred revenue related to student tuition fees represent fees collected by the College for which the term of the program or course extends beyond the fiscal year of the College.

THE ST. LAWRENCE COLLEGE OF APPLIED ARTS AND TECHNOLOGY

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5. Deferred revenue (continued):

(b) Externally restricted donations:

Deferred contributions related to externally restricted donations represent unspent donations that have been restricted by the donors for special projects, student bursaries and other financial assistance.

	2019	2018
Donations	\$ 735,704	\$ 645,267
Restricted investment income, net of fees	35,339	16,395
	771,043	661,662
Amount recognized as revenue in the year	(452,417)	(541,699)
	318,626	119,963
Donations utilized for additions to capital assets	(30,000)	(180,414)
Net increase (decrease)	288,626	(60,451)
Balance, beginning of year	1,357,190	1,417,641
Balance, end of year	\$ 1,645,816	\$ 1,357,190
Represented by:		
Foundation fund for bursaries and special projects	\$ 933,451	\$ 802,593
Funds for bursaries	712,365	554,597
	\$ 1,645,816	\$ 1,357,190

(c) Expenses of future periods:

Deferred contributions related to expenses of future periods include unspent grants and reimbursements, the employment stability funds maintained pursuant to the collective union agreements and the unspent investment income earned on assets restricted for endowments (see note 11).

	2019	2018
Balance, beginning of year	\$ 4,252,942	\$ 5,251,579
Amount recognized as revenue in the year	(3,007,557)	(2,258,071)
Amount transferred to deferred capital contributions (note 9)	-	(1,800,000)
Amount received related to future years	2,742,180	3,018,639
Restricted investment income (note 11)	384,968	782,037
Unrealized losses on long-term investments	(37,783)	(513,847)
Investment income used to pay bursaries (note 11)	(321,216)	(227,395)
Balance, end of year	\$ 4,013,534	\$ 4,252,942

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6. Trust funds for student enhancement fees:

The College holds student enhancement fees on behalf of student associations. Representatives of the student associations determine the disbursement of the funds.

	2019	2018
Student enhancement fees collected	\$ 258,767	\$ 207,783
Portion of student enhancement fees utilized for additions to capital assets (note 9)	(81,802)	(234,310)
Enhancement fees paid to student associations	(35,181)	(99,972)
Enhancement fees utilized for student approved activities and recognized as revenue	(34,582)	(43,415)
	107,202	(169,914)
Balance, beginning of year	193,932	363,846
Balance, end of year	\$ 301,134	\$ 193,932

7. Employee future benefits and sick leave benefit entitlement:

(a) Pension plan:

All full-time employees of the College, and any part-time employees who opt to participate, are members of the Colleges of Applied Arts and Technology (the "CAAT") Pension Plan (the "Plan"), which is a multi-employer jointly-sponsored defined benefit pension plan. Plan members will receive benefits based on the length of service and on the average of annualized earnings during the highest five consecutive years prior to retirement, termination or death.

Pension assets consist of investment grade securities. Market and credit risk on these securities are managed by the Plan and by placing Plan assets in trust and through the Plan investment policy.

The College makes contributions to the Plan equal to those of its employees. Contribution rates are set by the Plan's governors to ensure the long-term viability of the Plan. Since the Plan is a multi-employer plan, the College's contributions are accounted for as if the plan were a defined contribution plan, with the College's contributions being expensed in the period they come due.

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7. Employee future benefits and sick leave benefit entitlement (continued):

(a) Pension plan (continued):

Any pension surplus or deficit is a joint responsibility of the members and employers and may affect future contribution rates related to full-time members. The College does not recognize any share of the Plan's pension surplus or deficit as insufficient information is available to identify the College's share of the underlying pension assets and liabilities. The most recent actuarial valuation filed with pension regulators as at January 1, 2019 indicated an actuarial surplus of \$2.6 billion (January 1, 2018 - \$2.3 billion). Contributions to the Plan made during the year by the College on behalf of its employees amounted to \$5,900,382 (2018 - \$5,149,518) and are included as an expense in the consolidated statement of operations.

(b) Employee future benefits:

The College provides extended health care, dental insurance and life insurance benefits to certain of its employees under a multi-employer plan under CAAT. This coverage may be extended to the post-employment period. The most recent actuarial valuation of these employee future benefits was completed January 31, 2017 for the non-pension post-retirement plan and March 1, 2018 for the continuation of medical and dental benefits and the life waiver of premium benefit for employees currently on long-term disability. The results of these valuations have been extrapolated to March 31, 2019. The related benefit liability was determined by independent actuaries on behalf of the college system as a whole.

Variances between actuarial funding estimates and actual experience may be material and any differences are generally to be funded by the participating members. The College recognizes as expense for current services the amount of its required contribution in a given year and the change in the accrued benefit liability in the year.

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7. Employee future benefits and sick leave benefit entitlement (continued):

(b) Employee future benefits (continued):

The following tables outline the components of the College's employee future benefits liability and the related expense:

	2019	2018
Accrued benefit obligations	\$ 721,000	\$ 653,000
Fair value of plan assets	(133,000)	(143,000)
Funded status – plan deficit	588,000	510,000
Unamortized actuarial gains	130,000	138,000
Employee future benefits liability	\$ 718,000	\$ 648,000

	2019	2018
Current service cost	\$ 4,000	\$ 3,000
Interest on accrued benefit obligation	2,000	2,000
Experience losses (gains)	76,000	(58,000)
Benefit payments	(6,000)	(5,000)
Amortized actuarial gains	(6,000)	(7,000)
Employee future benefits expense (recovery)	\$ 70,000	\$ (65,000)

The significant actuarial assumptions adopted in estimating the College's accrued benefit liability are as follows:

	2019	2018
Discount rate	2.20%	2.60%
Dental benefit cost escalation	4.0%	4.0%
Medical benefits cost escalation:		
Hospital and other medical	4.0%	4.0%
Drugs	8.0% decreasing to 4.0% in 2040	8.0%, decreasing to 4.0% in 2034

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7. Employee future benefits and sick leave benefit entitlement (continued):

(c) Sick leave benefit entitlement:

The College allocates to certain employee groups a specified number of days each year for use as paid absences in the event of illness or injury. These days do not vest and are available immediately. Employees are permitted to accumulate their unused allocation each year, up to the allowable maximum provided in their employment agreements. Accumulated days may be used in future years to the extent that the employees' illness or injury exceeds the current year's allocation of days. Sick leave is paid out at the salary in effect at the time of usage. The most recent actuarial valuation of these sick leave benefits was completed August 31, 2016 and the results of this valuation have been extrapolated to March 31, 2019. The related benefit liability was determined by independent actuaries on behalf of the college system as a whole.

The following tables outline the components of the College's sick leave benefit entitlement:

	2019	2018
Accrued benefit obligation	\$ 2,409,000	\$ 2,380,000
Unamortized actuarial gains	26,000	80,000
Sick leave benefit entitlement liability	\$ 2,435,000	\$ 2,460,000

	2019	2018
Current service cost	\$ 124,000	\$ 129,000
Interest on accrued benefit obligation	62,000	46,000
Benefit payments	(202,000)	(212,000)
Amortized actuarial gains	(9,000)	(2,000)
Sick leave benefit recovery	\$ (25,000)	\$ (39,000)

The probability that the employee will use more sick days than the annual accrual and the excess number of sick days used are within ranges of 0% to 23.7% (2018 – 0% to 23.7%) and 0 to 48.0 days (2018 – 0 to 48.0 days) respectively for age groups ranging from 20 and under to 65 and over in bands of 5 years.

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7. Employee future benefit and sick leave benefit entitlement (continued):

(c) Sick leave benefit entitlement (continued):

The unamortized actuarial gains and losses are amortized over the expected average remaining service life as listed below:

Accumulated sick leave benefit entitlements	Academic – 10.8 years
	Support – 11.4 years
Employee future benefits	11.4 years

The significant actuarial assumptions adopted in estimating the College's accrued benefit liability are as follows:

	2019	2018
Discount rate	2.2%	2.6%
Salary escalation - Academic	2.0% in 2019-2020 and 1.5% thereafter	2.0% in 2018-2020 and 1.5% thereafter
Salary escalation - Support	1.5% in 2019 and thereafter	1.5% in 2018 and thereafter

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8. Long-term debt:

(a) Long-term debt is comprised of the following:

	2019	2018
Bankers' acceptance loans due on demand (note 8(b)):		
5.997%, repayable approximately \$133,000 quarterly including interest, maturing September 10, 2021	\$ 1,289,248	\$ 1,749,985
6.01%, repayable approximately \$28,000 monthly including interest, maturing July 4, 2028	2,427,929	2,616,335
6.02%, repayable approximately \$21,000 monthly including interest, maturing August 1, 2028	1,834,000	1,974,595
6.06%, repayable approximately \$13,000 monthly including interest, maturing September 1, 2028	1,121,120	1,205,886
Fixed rate term loans (note 8(c)):		
5.12%, repayable \$9,466 monthly including interest, maturing February 1, 2030	948,416	1,011,676
5.29%, repayable \$15,522 monthly including interest, maturing November 1, 2030	1,618,924	1,716,717
5.35%, repayable \$67,895 monthly including interest, maturing March 1, 2031	7,203,391	7,620,565
2.94%, repayable \$251,663 semi-annually including interest, maturing February 15, 2029	4,334,581	-
	20,777,609	17,895,759
Current portion	(1,919,106)	(1,452,731)
Bankers' acceptance loans due on demand	(5,741,774)	(6,672,298)
	<u>\$ 13,116,729</u>	<u>\$ 9,770,730</u>

THE ST. LAWRENCE COLLEGE OF APPLIED ARTS AND TECHNOLOGY

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8. Long-term debt (continued):

- (b) The 5.997% and 6.01% bankers' acceptance loans due on demand were used to finance the construction of the student residence on the Kingston campus. The 6.02% and 6.06% bankers' acceptance loans due on demand were used to finance the construction of a fitness facility and the expansion of the cafeteria, respectively, on the Kingston campus. It is the intention of the College to repay these loans based on the payment schedules in note 8(a), unless payment is required earlier by the lender. These loans are economically hedged through interest rate swaps to the fixed interest rates noted above. The College also incurs a bank stamping fee of 0.30% to 0.32% on the outstanding principal balance of each loan which is paid quarterly for the 5.997% loan and monthly for the remaining loans. No specific security has been pledged for these loans.

Based on a detailed analysis and feasibility study it is expected that operational costs of the student residence, including the principal and interest payments on the related bankers' acceptance loans, will be financed from operational revenue generated by the residence as required by the MTCU. If an operating deficit is incurred, it will be financed by the excess of revenue over expenses from other ancillary operations.

It is expected that the management fees, utilities and other costs of the fitness facility, including the principal and interest payments on the related bankers' acceptance loan, will be financed from student fees.

Assuming early repayment of the bankers' acceptance loans is not required by the lender, principal due on the bankers' acceptance loans in each of the next five years and thereafter is as follows:

2020	\$	930,523
2021		990,135
2022		770,075
2023		526,180
2024		558,765
Thereafter		2,896,619
Total	\$	6,672,297

Loan interest and stamping fees totalling \$433,692 (2018 - \$490,286) have been recorded as interest on long-term debt in the Consolidated Statement of Operations.

- (c) The 5.12% fixed rate term loan was used to finance the construction of the Cornwall student residence, the 5.29% loan was used to finance the construction of the Brockville student residence and the 5.35% loan was used to finance the construction of an addition to the Kingston student residence. The College incurs a monthly bank stamping fee of 0.25% on the outstanding principal balance of the student residence loans which have been economically hedged through interest rate swaps to the fixed interest rates noted above.

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8. Long-term debt (continued):

(c) (continued):

Based on a detailed analysis and feasibility study it is expected that operational costs of the student residences, including the principal and interest payments on the related loans, will be financed from operational revenue generated by the residences as required by the MTCU. If an operating deficit is incurred, it will be financed by the excess of revenue over expenses from other ancillary operations.

During the year, the College advanced \$4,282,700 from a non-revolving construction period loan with the Ontario Financing Authority. The facility charged interest at a variable rate equal to the ninety day Ontario Treasury Bill rate plus 0.275%. The proceeds of the loan were used to finance construction related to the College's Hello Future project, which included a new Student Life & Innovation Centre and the renovation of a heritage building to house the College's Centre for Behavioural Studies, both on the Kingston campus. The loan was repaid in full on February 15, 2019.

On February 15, 2019 the College advanced \$4,334,581 from a ten year fixed rate term loan with the Ontario Financing Authority. The facility charges interest at 2.935%, and is repayable in semi-annual instalments of principal and interest as disclosed in note 8(a). The proceeds of the loan were used to repay the non-revolving construction period loan and accrued interest of \$51,881.

No specific security has been pledged for these loans.

Principal due on the fixed rate term loans in each of the next five years and thereafter is as follows:

2020	\$	988,583
2021		1,032,992
2022		1,079,539
2023		1,128,334
2024		1,179,493
Thereafter		8,696,371
Total	\$	14,105,312

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8. Long-term debt (continued):

(d) The College is party to interest rate swap contracts to manage interest rate exposures for economic hedging and risk management purposes.

The interest rate swap contracts convert the floating rate interest obligations of certain loans into fixed rate obligations and thus manage the College's exposure to interest rate risk. The specific loans with interest rate swaps and the fixed rates payable under those interest rate swaps are disclosed in notes 8(b) and 8(c). The maturity dates of the interest rate swaps are the same as the maturity dates of the associated long-term debt, ranging from 2021 to 2031. The fair value of the interest rate swaps will vary based on prevailing market interest rates and the remaining term to maturity. The change in fair value of the interest rate swaps was an unrealized gain of \$74,632 (2018 - \$1,414,436) for the year ended March 31, 2019.

The interest rate swaps are level 3 financial instruments and are measured at fair value using a valuation technique, taking into account market interest rates. The fair value of interest rate swaps is based on broker quotes.

9. Deferred capital contributions:

Deferred capital contributions represent the unamortized amount of contributions, enhancement fees and donations utilized for additions to capital assets. The amortization of capital contributions is recorded as revenue in the Consolidated Statement of Operations.

	2019	2018
Balance, beginning of year	\$ 51,807,991	\$ 39,063,937
Amounts used for capital purposes:		
Contributions from MTCU	6,027,170	7,862,564
Student levies receivable	3,721,368	3,885,523
Donations	2,261,858	3,179,423
Transferred from deferred revenue (note 6)	-	1,800,000
Other contributions	187,206	1,013,410
Enhancement fees (note 6)	81,802	234,310
Amortization of deferred capital contributions	(5,559,191)	(5,231,176)
Balance, end of year	\$ 58,528,204	\$ 51,807,991

The balance of deferred capital contributions consists of the following:

	2019	2018
Unamortized capital contributions	\$ 57,524,196	\$ 48,681,827
Unspent capital contributions	1,004,008	3,126,164
	\$ 58,528,204	\$ 51,807,991

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10. Invested in capital assets:

(a) The College's investment in capital assets is calculated as follows:

	2019	2018
Capital assets	\$ 105,488,172	\$ 88,312,591
Less amounts financed by:		
Bankers' acceptance loans	(6,672,297)	(7,546,801)
Term bank loans	(14,105,312)	(10,348,958)
Deferred capital contributions	(57,524,196)	(48,681,827)
	<u>\$ 27,186,367</u>	<u>\$ 21,735,005</u>

(b) The change in net assets invested in capital assets is calculated as follows:

	2019	2018
Excess of expenses over revenue:		
Amortization of deferred capital contributions	\$ 5,559,191	\$ 5,231,176
Amortization of capital assets	(9,759,293)	(8,947,466)
	<u>\$ (4,200,102)</u>	<u>\$ (3,716,290)</u>
Net change in investment in capital assets:		
Additions to capital assets	\$ 26,934,874	\$ 23,544,974
Disposals	-	(19,260)
Amount funded by deferred capital contributions	(14,401,560)	(17,909,834)
Amount funded by issuance of new term bank loans	(4,334,581)	-
Repayment of:		
Bankers acceptance loans	874,504	821,858
Term bank loans	578,227	548,362
	<u>\$ 9,651,464</u>	<u>\$ 6,986,100</u>

11. Net assets restricted for endowments:

	2019	2018
Ontario Student Opportunity Trust Fund (OSOTF):		
Phase I	\$ 943,751	\$ 943,751
Phase II	1,103,095	1,103,095
Ontario Trust for Student Support (OTSS)	4,901,309	4,901,309
Endowed Bursaries	3,667,961	3,551,696
	<u>\$ 10,616,116</u>	<u>\$ 10,499,851</u>

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11. Net assets restricted for endowments (continued):

Ontario Student Opportunity Trust Fund:

The externally restricted endowments include monies provided by the Government of Ontario from the Ontario Student Opportunity Trust Fund matching program to award student aid as a result of raising an equal amount of endowed donations. The College has recorded the following amounts under the program:

(a) Phase I:

Schedule of Changes in Endowment Fund Balance for the year ended March 31, 2019

Fund balance, beginning of year	\$	943,751
Cash donations received		-
<hr/>		
Fund balance, end of year (A)	\$	943,751

Schedule of Changes in Expendable Funds Available for Awards for the year ended March 31, 2019

Balance, beginning of year	\$	98,214
Realized investment income, net of direct investment-related expenses and preservation of capital contributions		17,500
Bursaries awarded (total number 35, 23 OSAP recipients)		(26,321)
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Balance, end of year (B)	\$	89,393
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Endowment total based on book value (A+B)	\$	1,033,144

The fair value of this endowment as at March 31, 2019 is \$1,019,096 (2018 - \$1,020,363).

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Consolidated Notes to Financial Statements
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11. Net assets restricted for endowments (continued):

Ontario Student Opportunity Trust Fund (continued):

(b) Phase II:

Schedule of Changes in Endowment Fund Balance for the year ended March 31, 2019

Fund balance, beginning of year	\$ 1,103,095
Cash donations received	-
Fund balance, end of year (A)	\$ 1,103,095

Schedule of Changes in Expendable Funds Available for Awards for the year ended March 31, 2019

Balance, beginning of year	229,730
Realized investment income, net of direct investment- related expenses and preservation of capital contributions	57,330
Bursaries awarded (total number 20, 14 OSAP recipients)	(20,892)
Balance, end of year (B)	\$ 266,168
Endowment total based on book value (A+B)	\$ 1,369,263

The fair value of this endowment as at March 31, 2019 is \$1,376,686 (2018 - \$1,343,485).

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11. Net assets restricted for endowments (continued):

Ontario Trust for Student Support:

(c) Ontario Trust for Student Support:

Schedule of Changes in Endowment Fund Balance for the year ended March 31, 2019

Fund balance at beginning of year	\$ 4,901,309
Cash donations received	-
<u>Fund balance at end of year (A)</u>	<u>\$ 4,901,309</u>

Schedule of Changes in Expendable Funds Available for Awards for the year ended March 31, 2019

Balance, beginning of year	\$ 471,068
Realized investment income, net of direct investment-related expenses and preservation of capital contributions	171,472
Bursaries awarded (total number 167, 109 OSAP recipients)	(184,213)
<u>Balance, end of year (B)</u>	<u>\$ 458,327</u>
 <u>Endowment total based on book value (A+B)</u>	 <u>\$ 5,359,636</u>

The fair value of this endowment as at March 31, 2019 is \$5,294,658 (2018 - \$5,321,297).

12. Net assets internally restricted:

	Funds for student assistance	College residences	Pay parking	2019 Total	2018 Total
Balance, beginning of year	\$ 9,911	\$ 1,893,384	\$ 2,395,735	\$ 4,299,030	\$ 3,926,937
Transfer from unrestricted surplus	-	346,199	201,719	547,918	372,093
<u>Balance, end of year</u>	<u>\$ 9,911</u>	<u>\$ 2,239,583</u>	<u>\$ 2,597,454</u>	<u>\$ 4,846,948</u>	<u>\$ 4,299,030</u>

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13. Unrestricted surplus:

	2019	2018
Unrestricted surplus (deficiency):		
Operating	\$ 21,211,654	\$ 13,496,504
Vacation pay accrued liability	(4,577,216)	(4,145,550)
Sick leave entitlement	(2,435,000)	(2,460,000)
Employee future benefits	(718,000)	(648,000)
	<hr/>	<hr/>
	\$ 13,481,438	\$ 6,242,954

14. Commitments:

The College rents equipment and premises under long-term operating leases expiring up to the March 31, 2024 fiscal year. Future minimum payments, by year and in aggregate, under these operating leases as at March 31, 2019 are as follows:

2020	\$ 429,062
2021	182,969
2022	108,870
2023	108,870
2024	108,870
	<hr/>
	\$ 938,641

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15. Contingent liabilities:

The College is involved with outstanding and pending litigation and claims which arise in the normal course of operations, primarily as a result of grievances filed under the provisions of the union collective agreements. In management's opinion any liability that may arise from such contingencies would not have a significant adverse effect on the consolidated financial statements of the College. Losses in excess of the provision recorded in the consolidated financial statements, if any, arising from these contingencies will be accounted for in the year in which they are determined.

16. Financial risks and concentration of risk:

(a) Credit risk:

Credit risk refers to the risk that a counterparty may default on its contractual obligations, resulting in a financial loss. The College is exposed to credit risk relating to its cash, grants and accounts receivable and current and long-term investments. The College holds its cash accounts with federally regulated chartered banks who are insured by the Canadian Deposit Insurance Corporation. In the event of default, the College's cash accounts are insured up to \$300,000 (2018 - \$300,000).

Accounts receivable are comprised of government, student receivables, the current portion of long-term receivables and other receivables. Student receivables are ultimately due from students, and credit risk is mitigated by financial approval processes before a student is enrolled and the highly diversified nature of the student population. Government receivables are ultimately due primarily from MTCU, as well as other government entities, and credit risk is mitigated by the governmental nature of the funding source. Other receivables arise during the course of the College's normal operations and are due from a diverse customer base. The College measures its exposure to credit risk based on how long the amounts have been outstanding. An impairment allowance is set up based on the College's historical experience regarding collections.

Student and other receivables not impaired are collectible based on the College's assessment and past experience regarding collection rates. The maximum exposure to credit risk of the College at March 31, 2019 is the carrying value of these assets.

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Consolidated Notes to Financial Statements
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16. Financial risks and concentration of risk (continued):

(a) Credit risk (continued):

The amounts outstanding at year end were as follows:

As at March 31, 2019	Current	1 - 30 days	31 - 60 days	61 - 90 days	91+ days	Total
Government receivables	\$ 2,184,569	\$ -	\$ -	\$ -	\$ -	\$ 2,184,569
Student receivables	-	27,339	4,319	71,244	177,133	280,035
Current portion of long-term receivables	800,610	-	-	-	-	800,610
Other receivables	3,040,108	1,125,631	116,555	69,884	89,528	4,441,706
Gross receivables	6,025,287	1,152,970	120,874	141,128	266,661	7,706,920
Impairment allowances	-	-	-	-	(83,544)	(83,544)
Net receivables	\$ 6,025,287	\$ 1,152,970	\$ 120,874	\$ 141,128	\$ 183,117	\$ 7,623,376

As at March 31, 2018	Current	1 - 30 days	31 - 60 days	61 - 90 days	91+ days	Total
Government receivables	\$ 3,376,467	\$ -	\$ -	\$ -	\$ -	\$ 3,376,467
Student receivables	-	39,499	30,442	74,409	306,897	451,247
Current portion of long-term receivables	786,445	-	-	-	-	786,445
Other receivables	7,537,241	282,339	241,197	2,778	227,713	8,291,268
Gross receivables	11,700,153	321,838	271,639	77,187	534,610	12,905,427
Impairment allowances	-	-	-	-	(162,366)	(162,366)
Net receivables	\$ 11,700,153	\$ 321,838	\$ 271,639	\$ 77,187	\$ 372,244	\$12,743,061

THE ST. LAWRENCE COLLEGE OF APPLIED ARTS AND TECHNOLOGY

Consolidated Notes to Financial Statements
Year ended March 31, 2019

16. Financial risks and concentration of risk (continued):

(a) Credit risk (continued):

The maximum exposure to investment credit risk is outlined in note 2.

There have been no significant changes from the previous year in the College's exposure to credit risk or its policies, procedures and methods used to measure the risk.

(b) Market risk:

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate as a result of market factors. Market factors include three types of risk: currency risk, interest rate risk and equity risk.

The investment policies of the College and the Foundation operate within the constraints of the investment guidelines issued by the MTCU. The policies' application is monitored by management, the investment managers and the Board of Governors. Diversification techniques are utilized to minimize risk.

There have been no significant changes from the previous year in the College's exposure to market risk or its policies, procedures and methods used to measure the risk.

(i) Currency risk:

Currency risk arises from the College's operations in different currencies and converting non-Canadian earnings at different points in time at different foreign currency levels when adverse changes in foreign currency rates occur. The College does not have any material transactions or financial instruments denominated in foreign currencies.

(ii) Interest rate risk:

Interest rate risk is the potential for financial loss caused by fluctuations in fair value or future cash flows of financial instruments because of changes in market interest rates. The College is exposed to this risk through its interest bearing investments, bankers' acceptance loans and long-term debt.

The College mitigates interest rate risk on its long-term debt through derivative financial instruments (interest rate swaps) that exchange the variable rate inherent in the bankers' acceptance loans and long-term debt for a fixed rate as described in note 8(d). Therefore, fluctuations in market interest rates would not impact future cash flows and operations relating to the long-term debt.

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Consolidated Notes to Financial Statements
Year ended March 31, 2019

16. Financial risks and concentration of risk (continued):

(b) Market risk (continued):

(ii) Interest rate risk (continued):

The College's fixed income portfolio has interest rates ranging from 0% to 5.00% with maturities ranging from 2019 to 2026. At March 31, 2019 a 1% fluctuation in interest rates, with all other variables held constant, would have an estimated impact on the fair value of fixed income investments of \$184,496 (2018 – \$198,408).

(iii) Equity risk:

Equity risk is the uncertainty associated with the valuation of assets arising from changes in equity markets. The College is exposed to this risk through its equity and mutual fund holdings within its investment portfolio. At March 31, 2019, a 10% movement in the stock markets, with all other variables held constant, would have an estimated effect on the fair values of the College's equity and mutual fund holdings of \$823,477 (2018 - \$461,020).

(c) Liquidity risk:

Liquidity risk is the risk that the College will not be able to meet all of its cash outflow obligations as they come due. The College mitigates this risk by monitoring cash activities and expected outflows through extensive budgeting and maintaining investments that may be converted to cash in the near-term if unexpected cash outflows arise. The College also maintains an unsecured line of credit with a Canadian chartered bank in the amount of \$3,500,000 (2018 - \$3,500,000) to cover short-term funding needs. There was no balance outstanding on the line of credit at March 31, 2019 (2018 – nil). Accounts payable are all current and the terms of the long-term debt are disclosed in note 8.

Derivative financial liabilities mature as described in note 8(d).

There have been no significant changes from the previous year in the College's exposure to liquidity risk or policies, procedures and methods used to measure the risk.

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Consolidated Notes to Financial Statements
Year ended March 31, 2019

16. Financial risks and concentration of risk (continued):

(c) Liquidity risk (continued):

The following table sets out the contractual maturities (representing undiscounted contractual cash flows) of financial liabilities, assuming early repayment of the bankers' acceptance loans is not required by the lender:

As at March 31, 2019	Within 6 months	6 - 12 months	1 - 5 years	5+ years	Total
Accounts payable	\$ 20,645,915	\$ -	\$ -	\$ -	\$ 20,645,915
Bankers' acceptance loans	458,040	472,483	3,438,523	2,303,251	6,672,297
Long-term debt	488,870	499,713	5,653,491	7,463,238	14,105,312
Lease commitments	196,444	232,618	509,579	-	938,641
	\$ 21,789,269	\$ 1,204,814	\$ 9,601,593	\$ 9,766,489	\$ 42,362,165

As at March 31, 2018	Within 6 months	6 - 12 months	1 - 5 years	5+ years	Total
Accounts payable	\$ 19,364,155	\$ -	\$ -	\$ -	\$ 19,364,155
Bankers' acceptance loans	430,464	444,038	3,775,678	2,896,621	7,546,801
Long-term debt	285,280	292,947	3,399,240	6,371,490	10,348,957
Lease commitments	232,425	213,753	189,727	-	635,905
	\$ 20,312,324	\$ 950,738	\$ 7,364,645	\$ 9,268,111	\$ 37,895,818

17. Fundraising campaigns:

This year marked the third year of the Uncommon fundraising campaign, which is a tri-campus campaign to raise funds for both capital asset acquisitions and program development. Additionally, the College continues to collect funds for The Difference We Make fundraising campaign that raised funds to finance capital asset acquisitions and program development, with a focus on the Cornwall campus. As at March 31, 2019 pledges arising from these campaigns amounted to \$680,692 (2018 - \$924,879), which will not be recorded in the College's consolidated financial statements until collected.

THE ST. LAWRENCE COLLEGE OF APPLIED ARTS AND TECHNOLOGY

Consolidated Notes to Financial Statements
Year ended March 31, 2019

18. Adoption of New Accounting Policies:

On April 1, 2018, the College adopted Canadian public sector accounting standard *PS 3430 Restructuring Transactions*.

The adoption of these standards did not result in an accounting policy change for the College and did not result in any adjustments to the financial statements as at April 1, 2018.

THE ST. LAWRENCE COLLEGE OF APPLIED ARTS AND TECHNOLOGY

Consolidated Analysis of Revenue
Year ended March 31, 2019, with comparative figures for 2018

Schedule 1

	2019	2018
Grants and reimbursement:		
Ministry of Training, Colleges & Universities:		
Operating and supplemental grants	\$ 43,081,604	\$ 42,001,471
Employment Services, Youth Job Link and Canada-Ontario Job Grant programs	4,739,866	4,612,502
Literacy and Basic Skills program	1,337,550	1,170,171
Apprentice Training grants:		
Per diem rates	2,018,369	1,735,770
Administrative support	41,644	41,644
Enhancement	64,216	19,417
Co-op diploma	787,329	798,241
Contract educational services	1,807,044	2,346,136
Federal training	644,853	1,423,520
Other government grants	1,846,764	1,657,394
	\$ 56,369,239	\$ 55,806,266
Ancillary operations:		
Residences	\$ 5,313,131	\$ 4,743,430
Parking lots	1,184,759	888,115
Food services contract	721,725	542,616
Facilities rent	351,869	280,118
Bookstores commission	265,120	257,495
Licensed premises	14,589	15,652
	\$ 7,851,193	\$ 6,727,426

THE ST. LAWRENCE COLLEGE OF APPLIED ARTS AND TECHNOLOGY

Consolidated Analysis of Salaries, Wages and Benefits Expenses
Year ended March 31, 2019, with comparative figures for 2018

Schedule 2

	2019	2018
Salaries:		
Academic:		
Full-time	\$ 19,541,684	\$ 17,008,165
Partial load and part-time	14,601,427	11,592,869
Excluded/sessional	679,347	1,078,280
Coordinators' allowance	277,700	252,109
Bonus/overtime	147,277	170,316
Administrative	11,596,919	10,369,141
Support:		
Full-time	12,078,426	11,019,875
Part-time	5,832,456	5,845,781
Bonus/overtime	120,392	108,080
Professional development leave	184,872	59,214
Benefits:		
Academic	6,953,381	6,030,673
Administrative	2,799,941	2,452,916
Support	4,310,096	3,797,989
	\$ 79,123,918	\$ 69,785,408

THE ST. LAWRENCE COLLEGE OF APPLIED ARTS AND TECHNOLOGY

Consolidated Analysis of Non-Payroll Expenses
Year ended March 31, 2019, with comparative figures for 2018

Schedule 3

	2019	2018
Other contract services	\$ 8,622,393	\$ 6,884,339
Scholarships, bursaries and student assistance	3,750,806	3,299,420
Utilities	2,601,625	2,541,863
Building and ground maintenance	2,121,005	1,994,827
Other supplies	2,051,406	2,145,532
Contracted cleaning and garbage removal services	1,979,220	1,733,251
Software licenses and maintenance	1,954,061	1,614,696
Promotion/public relations	1,806,610	1,527,872
Instructional supplies and equipment	1,771,804	1,649,644
Participant wages, benefits and support allowances	1,538,811	2,124,033
Contract teaching services	1,532,656	1,440,650
Travel	1,330,989	1,131,483
Equipment purchase and rental	1,107,194	934,742
Interest on long-term debt	1,008,425	1,080,517
Contracted security services	935,041	1,090,787
Professional fees	621,472	370,692
Equipment maintenance	588,791	639,000
Taxes	527,767	479,439
Rent	375,177	384,122
Professional development	360,053	230,009
Telecommunications	351,306	403,072
Insurance	318,151	348,232
Staff employment	142,760	79,992
Membership fees and dues	117,670	135,068
Other interest and bank charges	115,648	148,710
Bad debts	74,299	216,396
Cost of sales	15,394	16,922
	\$ 37,720,534	\$ 34,645,310